Recommendation 1.0:
Establish a Higher Education Safety and Resilience Council composed of university and college leaders and safety, security, emergency, and risk-management experts who will provide advice and recommendations to the Governor, state agency leaders, and the Higher Education Coordinating Commission on matters related to safety, security, and overall disaster resilience of Oregon’s post-secondary education institutions (PSEIs). The council will work with Oregon’s post-secondary education institutions to strengthen the ability of Oregon’s colleges and universities to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk to the state’s academic and research missions.

Recommendation 1.1:
Develop a comprehensive statewide training and resource-sharing network for Oregon PSEIs to increase the capacity of personnel and agencies to better respond to the threats facing Oregon’s PSEIs.

Recommendation 1.2:
Develop a comprehensive statewide training and resource-sharing network for Oregon PSEIs to increase the capacity of personnel and agencies to better respond to the threats facing Oregon’s PSEIs.

Recommendation 1.3:
Establish a statewide, standardized, online collaboration platform to increase online collaboration among PSEIs for incident response, readiness, and more.

Recommendation 1.4:
Develop and support all-hazards training and exercises for Oregon PSEIs. The trainings would meet both federal and state requirements and all PSEIs in the state.

Recommendation 1.5:
Provide training and outreach materials for key personnel and stakeholders in all PSEIs, including faculty, staff, students, and community partners.

Recommendation 1.6:
Establish a network of PSEI associations and regional organizations to act as a clearinghouse and repository for information, including lessons learned, best practices, and protocols.

Recommendation 2.0:
Create OnlineCollaboration Technology Coordinating Commission (Coordinating Commission) and Regional Incident Management teams to serve as a network and collaboration center for higher education, K-12 schools, law enforcement, public safety, and community partners.

Recommendation 3.0:
Recommendations for the Future:

**Cost Estimate:**
COST ESTIMATE:
COST ESTIMATE:
COST ESTIMATE:
COST ESTIMATE:

**Charge of the Work Group**
The Oregon Campus Safety Work Group (OSCWG) is a Governor-appointed entity that includes representatives from all Oregon PSEIs, state agencies, and other stakeholders. The OSCWG is charged with developing and implementing a comprehensive plan to improve the safety and security of Oregon’s higher education institutions and communities.

**Recommendations & Next Steps**
The campus-safety efforts detailed in this report will be successful through leadership, collaboration, and accountability. The recommendations also require state funding to ensure that all efforts can be sustained over time.

**Phase 1 Timeline**

**OCS estimates:**
OCS estimates:
OCS estimates:
OCS estimates:
OCS estimates:

**Members**

**Subgroup Structure and Membership**

**Leadership and Policy**

**Physical Security and Infrastructure**

**Behavioral Threat Assessment and Prevention**

**Public Safety and Law Enforcement**

**NOTES:**
There is a need for statewide coordination, training standards, resource allocation, and more to improve campus safety and emergency management. The recommendations of the Higher Education Safety and Resilience Council must be implemented in an efficient manner. The “smart security” model exemplifies the commitment of the Oregon Governor to making Oregon campuses safer.